

FIRST-QUARTER 2024 SALES

Q1 same-day sales down (4.6)%, in line with expectations, mostly from high comparable base

Resilient core ED business; positive contribution from acquisitions

FY 24 guidance confirmed

- → Q1 24 sales stood at €4,707.4m, down (4.6)% on a same-day basis, in line with expectations, on high electrification comparable base, notably in solar activity in Europe
 - Restated for electrification (22% of sales, down c.(12)%) and cable, core ED activity remained resilient, with a limited decline of (0.8)%
 - Stable non-cable pricing and price increase in our core products. Restated for electrification, noncable pricing rose by +0.7%
 - Cable pricing at (1.5)% from high copper prices in Q1 23 and continued price normalization in North America beginning at end-Q2 23
- → Resilience of our non-residential market and industrial automation business, especially in North America
- → Further market share gains in our key countries (including France, Germany and Switzerland) demonstrating the solidity of our model
- → Improvement in backlogs in North America, providing visibility
- → Digital penetration rate at 31% of sales in Q1 24, up +273bps
- → Continued focus on margin resilience, leveraging the key initiatives of the Power Up 2025 plan
- → Active capital allocation in the quarter
 - Solid M&A pipeline
 - End-April, Rexel reached an agreement to acquire Itesa, reinforcing its position in the security & communication business in France
 - Share buyback for €23m in the quarter, or €223m on a cumulative basis since the launch of the plan
- → 2024 outlook confirmed: Stable to slightly positive same-day sales growth with high comparable base in H1 2024, adjusted EBITA margin between 6.3% and 6.6% and conversion of free cash flow before interest and tax above 60%

Guillaume TEXIER, Chief Executive Officer, said:

"Rexel delivered a solid performance in the first quarter, amidst an anticipated more challenging environment. Our core electrical distribution business, excluding electrification categories and cables, was resilient, supported by healthy demand in non-residential markets and industrial automation as well as positive pricing on non-cable products. Electrification activities were impacted as expected by a high 2023 comparable base but continued to grow by double digits over two years. The start of the year is in line with our expectations and demonstrates the solidity and resilience of our model, allowing us to confirm our 2024 guidance. We are also announcing an acquisition in France focused on the datacom/security space. Rexel continues to focus on value-enhancing acquisitions to strengthen its growth profile and increase its exposure to secular trends."



Sales review for the period ended March 31,2024

 Unless otherwise stated, all comments are on a constant and adjusted basis and, for sales, at same number of working days.

SALES

In Q1, sales were down (4.5)% year-on-year on a reported basis and (4.6)% on a constant and same-day basis.

Key figures (€m)	Q1 2024	YoY change
Sales on a reported basis	4,707.4	(4.5)%
On a constant and actual-day basis		(6.0)%
On a constant and same-day basis		(4.6)%

In the first quarter 2024, Rexel posted sales of €4,707.4m, down (4.5)% on a reported basis, supported by the scope effect. They include:

- Constant and same-day sales evolution of (4.6)%, including a (3.1)% contribution from volume, a stable selling price on non-cable products and a negative price of (1.5)% on cable products
- A calendar effect of (1.5)%, which will reverse in the course of the year
- A positive net scope effect of +2.2%, mainly resulting from the Wasco acquisition in the Netherlands, completed in September 2023
- A negative (0.5)% currency effect, mainly due to the depreciation of the US dollar against the euro

	% mix 2024	SD sales growth	ow price	ow volume
Core ED	63 %	(0.8)%	+0.7%	(1.5)%
Electrification	22 %	(11.7)%	(1.9)%	(9.8)%
Cable	15 %	(8.2)%	(9.4)%	+1.2%
Total	100 %	(4.6)%	(1.5)%	(3.1)%

On a constant and same-day basis, sales were down (4.6)% (or (6.0)% on a constant and actual-day basis). More specifically:

- The four product categories related to electrification (Solar, Electric Vehicle charging infrastructure, HVAC and Industrial Automation), represented 22%¹ of sales and decreased by (11.7)% in Q1 (group contribution: -280bps) as a result of a challenging comparable base, a negative price effect in solar panels and lower demand. In particular, the lack of visibility on government regulations and low electricity prices have temporarily reduced the immediate payback from installing photovoltaic solutions. Overall, the longer-term growth drivers remain intact, notably driven by the net zero agendas and government policies.
- The pricing environment for non-cable products (stable contribution in the quarter) was favorable
 for the majority of our offer and more than offset the temporary negative carryover effect on
 limited categories of non-cable products (solar panels and some Industrial Automation products in
 China). Restated for electrification, non-cable prices were up +0.7% in the quarter.

¹ Including positive scope effect and added product categories (notably in HVAC segment)



- The cable price contribution stood at (1.5)% in Q1 2024, due to a high comparable base (copper prices hit a year-high in Q1 23) and price normalization largely in North America, which started end of Q2 2023.
- We posted further growth in digitalization in all three geographies, with digital sales now representing 31% of sales in Q1 2024, up +273bps compared to Q1 2023. Europe reached 42% of digital sales (up +381bps), North America is now at 21% (up +200bps) and Asia-Pacific is at 8% of sales, up +244bps.

Europe (52% of Group sales): (6.9)% in Q1 on a constant and same-day basis

In the first-quarter, sales in Europe decreased by (4.0)% on a reported basis, including:

- Constant and same-day sales evolution of (6.9)%. This includes a negative volume contribution of (5.3)%, reflecting the high comparable base from electrification, notably solar. Selling price contributed negatively for (1.6)% ((0.6)% on non-cable products and (1.0)% on cable products).
- A negative calendar effect of (1.5)%
- A positive net scope effect of +4.3%, resulting from the recent acquisition of Wasco in the Netherlands, offsetting the disposal of Rexel's business in Norway
- A positive currency effect of +0.5%, mainly due to the appreciation of the Swiss Franc and British pound against the euro

Key figures (€m)	% of the region's sales	Q1 2024	YoY change
Europe		2,425.6	(6.9)%
ow France	39%	940.8	(1.9)%
Benelux	17%	409.5	(10.6)%
Germany	10%	248.1	(10.1)%
UK	9%	210.3	(6.2)%
Nordics	8%	193.5	(19.9)%
Switzerland	7%	181.1	+8.1 %

More specifically:

- Restated for electrification and cable, core ED business was down a limited (3.2)%, contributing for
 -200bps, with positive pricing.
- Electrification categories were down (17.6)% (contributing for -400bps), notably explained by solar activity
- Cable pricing contributed for -100bps in the quarter

Looking at trends by country:

- Sales in **France** decreased slightly by (1.9)%, including several effects:
 - Further market share gains driven by numerous initiatives aiming at providing valuable and differentiated services to our customers
 - Demand from small contractors, especially in heat pumps, temporarily impacted by lack of visibility on regulation.



- **Benelux, Germany, the Nordics and Austria** faced a high base effect on electrification, notably solar.
- The integration of Wasco is in line with plan. The business was resilient in the quarter, driven by a favorable regulatory environment
- In **the UK**, sales were down (6.2)%, or down a limited (1.6)% restated for the contribution of a large public project with the Department of Education (DofE). Our new automated distribution center, which opened in mid-2023, allowed us to gain market share in the London area.
- Sales in **Switzerland** stood at +8.1%, further gaining market share with positive momentum in all markets.

North America (42% of Group sales): (1.1)% in Q1 on a constant and same-day basis

In the first-quarter, sales in North America were down (3.7)% on a reported basis, including:

- Constant and same-day sales growth of (1.1)%, including a stable volume contribution of +0.1%, positive pricing contribution of +1.1% on non-cable products, and (2.3)% on cable products.
- A negative calendar effect of (1.5)%
- A negative currency effect of (1.1)%, mainly due to the depreciation of the US and Canadian dollars against the euro

Key figures (€m)	% of the region's sales	Q1 2024	YoY change
North America		1,995.9	(1.1)%
ow United States	82 %	1,634.2	(1.5)%
Canada	18 %	361.7	+1.0%

In North America, the overall good performance was driven by our capacity to capture reshoring trends and to enhance backlog execution.

- Core ED business, excluding electrification and cables, was up +2.4%, contributing for +150bps
- Electrification categories were down a limited (3.2)% (contributing for -70bps), with positive trends
 in EV charging stations notably driven by a contract with US Postal, and resilient industrial
 automation activity, offsetting lower demand in solar, mostly in California
- Non-cable prices excluding electrification were positive (contributing for +40bps) and cable prices were negative (contributing for -230bps).

Specifically, in our 2 countries:

- In the US, slight decline in same-day sales evolution at (1.5)% in Q1 2024
 - By market: Resilience in non-residential and industrial automation. Residential (7% of sales) remains challenging
 - By region: Positive momentum in Southeast region (incl. Mayer) and in Florida
 - By business: Project activity driven by strong backlog execution
 - US backlog is up 4% vs Q4 2023, notably driven by datacenter, retail, water/wastewater and entertainment. It is equivalent to 2.5 months of sales. It remains at a high level, combining good execution in the quarter and strong order intake.



- In Canada, sales were up +1.0% on a same-day basis, notably thanks to project activity in the non-residential segment. Utilities and mining markets contributed positively to the quarter while industrial automation was resilient in the quarter.
 - Canada backlog is stable vs Q4 2023 and equivalent to 3.6 months of sales.

Asia-Pacific (6% of Group sales): (7.7)% in Q1 on a constant and same-day basis

In the first-quarter, sales in Asia-Pacific were down (13.2)% on a reported basis, including:

- Constant and same-day sales evolution of (7.7)%, including a negative volume contribution of (5.5)%, and a negative price effect of (2.2)% ((2.1)% on non-cable products and a broadly stable contribution of (0.2)% on cable products)
- A negative calendar effect of (0.8)%
- A negative currency effect of (5.1)%, mainly due to the depreciation of the Australian dollar and the Chinese Renminbi against the euro.

Key figures (€m)	% of the region's sales	Q1 2024	YoY change
Asia-Pacific		285.9	(7.7)%
ow Australia	48 %	136.2	+1.3%
China	36 %	103.5	(19.9)%

- In the Pacific, sales decreased by (1.9)% on a constant and same-day basis:
 - In Australia, sales were up +1.3%, driven by residential and small-and mid-size electricians, notably. Backlog remain solid, leveraging improved customer services. Electrification contributed positively.
 - In **New Zealand**, sales dropped by (17.6)% in Q1 24 in a recessionary environment for the past four quarters.
- In Asia, sales declined by (14.1)% on a constant and same-day basis:
 - In China, same-day sales declined (19.9)%, reflecting weak market demand coupled with a temporary oversupply situation in industrial automation activity since mid-2023, driving negative prices and volumes. In addition, the quarter faced a challenging base effect as Q1 2023 benefited from the re-opening of the country post-Covid lockdown in Q4 22.
 - In India, sales were up 25.0% on strong industrial demand.



Rexel enters into an agreement to buy Itesa, a specialist in security solutions in France

Rexel announces it has reached an agreement to acquire Itesa, a leading B to B distributor of security solutions in France.

Itesa is well positioned with a network of 15 branches in France and generated turnover of EUR 78 million in 2023 through a strong presence in the alarm and video segments, accounting for close to 75% of its sales. Headquartered in Marseille and founded in 1978, Itesa is a family-owned business and has 158 employees.

The transaction is projected to be accretive to Rexel's earnings per share in year 1 and value-creating in year 2, fully in line with the Group's commitment.

The transaction remains subject to the French competition authority and is expected to close in H2.

Outlook

We confirm our full-year objectives. We anticipate for 2024, at comparable scope of consolidation and exchange rates:

- Stable to slightly positive same-day sales growth, with a high comparable base in H1
- Adjusted EBITA¹ margin of between 6.3% and 6.6%
- Free cash flow conversion² above 60%

NB: The estimated impacts per quarter of (i) calendar effects by geography, (ii) changes in the consolidation scope and (iii) currency fluctuations (based on assumptions of average rates over the rest of the year for the Group's main currencies) are detailed in appendix 2

¹ Excluding (i) amortization of PPA and (ii) the non-recurring effect related to changes in copper-based cable prices.

² FCF Before interest and tax/EBITDAaL



CALENDAR

May 15, 2024 Detachment date of the dividend

May 17, 2024 Dividend payment

June 7, 2024 Capital Markets Day in Paris

July 30, 2024 H1 2024 results October 30, 2024 Q3 2024 sales

FINANCIAL INFORMATION

A slideshow of the first-quarter 2024 sales is available on the Group's website.

ABOUT REXEL GROUP

Rexel, worldwide expert in the multichannel professional distribution of products and services for the energy world, addresses three main markets: residential, commercial, and industrial. The Group supports its residential, commercial, and industrial customers by providing a tailored and scalable range of products and services in energy management for construction, renovation, production, and maintenance. Rexel operates through a network of more than 1,950 branches in 19 countries, with more than 27,000 employees. The Group's sales were €19.2 billion in 2023.

Rexel is listed on the Eurolist market of Euronext Paris (compartment A, ticker RXL, ISIN code FR0010451203). It is included in the following indices: MSCI World, CAC Next 20, SBF 120, CAC Large 60, CAC 40 ESG, CAC SBT 1.5 NR, CAC AllTrade, CAC AllShares, FTSE EuroMid, and STOXX600. Rexel is also part of the following SRI indices: FTSE4Good, Dow Jones Sustainability Index Europe, Euronext Vigeo Europe 120 and Eurozone 120, STOXX® Global ESG Environmental Leaders, and S&P Global Sustainability Yearbook 2022, in recognition of its performance in terms of Corporate Social Responsibility (CSR).

For more information, visit www.rexel.com/en.

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GLOSSARY

REPORTED EBITA (Earnings Before Interest, Taxes and Amortization) is defined as operating income before amortization of intangible assets recognized upon purchase price allocation and before other income and other expenses.

ADJUSTED EBITA is defined as Reported EBITA excluding the estimated non-recurring net impact from changes in copper-based cable prices.

EBITDA (Earnings Before Interest, Taxes, Depreciation and Amortization) is defined as operating income before depreciation and amortization and before other income and other expenses.

EBITDAaL is defined as EBITDA after deduction of lease payment following the adoption of IFRS16.

RECURRING NET INCOME is defined as net income restated for non-recurring copper effect, other expenses and income, non-recurring financial expenses, net of tax effect associated with the above items.

FREE CASH FLOW is defined as cash from operating activities minus net capital expenditure.

NET DEBT is defined as financial debt less cash and cash equivalents. Net debt includes debt hedge derivatives.



APPENDIX

Appendix 1: Segment reporting – Constant and adjusted basis*

GROUP

Constant and adjusted basis (€m)	Q1 2023	Q1 2024	Change
Sales	5,010.1	4,707.4	(6.0)%
on a constant basis and same days			(4.6)%

EUROPE

Constant and adjusted basis (€m)	Q1 2023	Q1 2024	Change
Sales	2,648.3	2,425.6	(8.4)%
on a constant basis and same days			(6.9)%
France	973.6	940.8	(3.4)%
on a constant basis and same days			(1.9)%
United Kingdom	227.7	210.3	(7.7)%
on a constant basis and same days			(6.2)%
Germany	282.4	248.1	(12.2)%
on a constant basis and same days			(10.1)%
Nordics	245.4	193.5	(21.2)%
on a constant basis and same days			(19.9)%

NORTH AMERICA

Constant and adjusted basis (€m)	Q1 2023	Q1 2024	Change
Sales	2,049.3	1,995.9	(2.6)%
on a constant basis and same days			(1.1)%
United States	1,685.5	1,634.2	(3.0)%
on a constant basis and same days			(1.5)%
Canada	363.7	361.7	(0.6)%
on a constant basis and same days			+1.0%

ASIA-PACIFIC

Constant and adjusted basis (€m)	Q1 2023	Q1 2024	Change
Sales	312.6	285.9	(8.5)%
on a constant basis and same days			(7.7)%
China	129.2	103.5	(19.9)%
on a constant basis and same days			(19.9)%
Australia	136.6	136.2	(0.3)%
on a constant basis and same days			+1.3%
New Zealand	27.5	22.3	(19.0)%
on a constant basis and same days			(17.6)%

^{*} Constant and adjusted = at comparable scope of consolidation and exchange rates, excluding the non-recurring effect related to changes in copper-based cable prices and before amortization of purchase price allocation.



Appendix 2: Calendar, scope and currency effects on sales

Based on the assumption of the following average exchange rates:

€ 1.00	=	USD 1.06
€ 1.00	=	CAD 1.47
€ 1.00	=	AUD 1.66
€ 1.00	=	GBP 0.85

and based on acquisitions/divestments to date, 2023 sales should take into account the following estimated impacts to be comparable to 2024:

	Q1	Q2e	Q3e	Q4e	FYe
Scope effect at Group level	108.7	137.3	74.1	_	320.1
as % of 2024 sales	+2.2%	+2.8%	+1.6%	-%	+1.7%
Currency effect at Group level	(26.5)	30.4	44.0	11.3	59.2
as % of 2024 sales	(0.5)%	+0.6%	+0.9%	+0.2%	+0.3%
Calendar effect at Group level	(1.5)%	+0.6%	+1.4%	+1.5%	+0.5%
Europe	(1.5)%	+0.9%	+2.6%	+0.4%	+0.5%
USA	(1.5) %	-%	-%	+3.6%	+0.4%
Canada	(1.6) %	+1.6%	+1.6%	+1.7%	+0.8%
North America	(1.5)%	+0.3%	+0.3%	+3.2%	+0.5%
Asia	- %	-%	-%	+0.5%	+0.1%
Pacific	(1.5) %	+1.5%	+1.7%	+1.7%	+0.8%
Asia-Pacific	(0.8)%	+0.8%	+1.0%	+1.2%	+0.5%

Appendix 3: Analysis of change in revenues (€m)

Q1	Europe No	rth America	Asia-Pacific	Group
Reported sales 2023	2,526.4	2,072.2	329.3	4,927.9
+/- Net currency effect	+0.5%	(1.1)%	(5.1)%	(0.5)%
+/- Net scope effect	+4.3%	— %	- %	+2.2%
=Comparable sales 2023	2,648.3	2,049.3	312.6	5,010.1
+/- Actual-day organic growth, of which:	(8.4)%	(2.6)%	(8.5)%	(6.0)%
Constant-same day excl. cable price effect	(5.9)%	+1.2%	(7.5)%	(3.1)%
Cable price effect	(1.0)%	(2.3)%	(0.2)%	(1.5)%
Constant-same day incl. Cable price effect	(6.9)%	(1.1)%	(7.7)%	(4.6)%
Calendar effect	(1.5)%	(1.5)%	(0.8)%	(1.5)%
=Reported sales 2024	2,425.6	1,995.9	285.9	4,707.4
YoY change	(4.0)%	(3.7)%	(13.2)%	(4.5)%



Appendix 4: Historical copper price evolution

Copper prices evolution - 3M LME quotes in USD and in EUR equivalent - per Ton



USD/t	Q1	Q2	Q3	Q4	FY
2022	9,978	9,507	7,731	8,005	8,788
2023	8,959	8,476	8,401	8,249	8,523
2024	8,540				
2022 vs. 2021	+18%	-2%	-18%	-17%	-5%
2023 vs. 2022	-10%	-11%	9%	3%	-3%
2024 vs. 2023	-5%				

€/t	Q1	Q2	Q3	Q4	FY
2022	8,902	8,926	7,678	7,847	8,326
2023	8,351	7,784	7,718	7,672	7,883
2024	7,865				
2022 vs. 2021	+26%	+11%	-4%	-6%	6%
2023 vs. 2022	-6%	-13%	1%	-2%	-5%
2024 vs. 2023	-6%				



DISCLAIMER

The Group is exposed to fluctuations in copper prices in connection with its distribution of cable products. Cables accounted for approximately 15% of the Group's sales and copper accounts for approximately 60% of the composition of cables. This exposure is indirect since cable prices also reflect copper suppliers' commercial policies and the competitive environment in the Group's markets. Changes in copper prices have an estimated so-called "recurring" effect and an estimated so called "non-recurring" effect on the Group's performance assessed as part of the monthly internal reporting process of the Rexel Group: i) the recurring effect related to the change in copper-based cable prices corresponds to the change in value of the copper part included in the sales price of cables from one period to another. This effect mainly relates to the Group's sales; ii) the non-recurring effect related to the change in copper-based cable prices corresponds to the effect of copper price variations on the sales price of cables between the time they are purchased and the time they are sold, until all such inventory has been sold (direct effect on gross profit). Practically, the non-recurring effect on gross profit is determined by comparing the historical purchase price for copper-based cable and the supplier price effective at the date of the sale of the cables by the Rexel Group. Additionally, the non-recurring effect on EBITA corresponds to the non-recurring effect on gross profit, which may be offset, when appropriate, by the non-recurring portion of changes in the distribution and administrative expenses.

The impact of these two effects is assessed for as much of the Group's total cable sales as possible, over each period. Group procedures require that entities that do not have the information systems capable of such exhaustive calculations to estimate these effects based on a sample representing at least 70% of the sales in the period. The results are then extrapolated to all cables sold during the period for that entity. Considering the sales covered. the Rexel Group considers such estimates of the impact of the two effects to be reasonable.

This document may contain statements of future expectations and other forward-looking statements. By their nature, they are subject to numerous risks and uncertainties, including those described in the Universal Registration Document registered with the French Autorité des Marchés Financiers (AMF) on March 11, 2024 under number D.24-0096. These forward-looking statements are not guarantees of Rexel's future performance, Rexel's actual results of operations, financial condition and liquidity as well as development of the industry in which Rexel operates may differ materially from those made in or suggested by the forward-looking statements contained in this release. The forward-looking statements contained in this communication speak only as of the date of this communication and Rexel does not undertake, unless required by law or regulation, to update any of the forward-looking statements after this date to conform such statements to actual results to reflect the occurrence of anticipated results or otherwise.

The market and industry data and forecasts included in this document were obtained from internal surveys, estimates, experts and studies, where appropriate, as well as external market research, publicly available information and industry publications. Rexel, its affiliates, directors, officers, advisors and employees have not independently verified the accuracy of any such market and industry data and forecasts and make no representations or warranties in relation thereto. Such data and forecasts are included herein for information purposes only.

This document includes only summary information and must be read in conjunction with Rexel's Universal Registration Document registered with the AMF on March 11, 2024 under number D.24-0096, as well as the financial statements and consolidated result and activity report for the 2023 fiscal year which may be obtained from Rexel's website (www.rexel.com).